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4 **THE NEW FABLE OF THE BEES:**
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6 **MULTILEVEL SELECTION, ADAPTIVE**
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8 **SOCIETIES, AND THE CONCEPT OF**
9
10 **SELF INTEREST**

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14 **David Sloan Wilson**

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17 In 1705 Bernard Mandeville published a humorous allegory in verse portraying
18 human society as a bee hive in which every individual is motivated by personal
19 greed but the effect is to make the society hum along as a unit. The following
20 passage conveys the general tone.

21 As Sharpers, Parasites, Pimps and Players,
22 Pick-pockets, Coiners, Quacks, Sooth-Sayers,
23 And all those, that, in Enmity
24 With down-right working, cunningly
25 Convert to their own Use the Labour
26 Of their good-natur'd heedless Neighbour:
27 These were called Knaves; but, bar the Name,
28 The grave Industrious were the Same.
29 All Trades and Places new some Cheat,
 No Calling was without Deceit.

30 Mandeville's fable of the bees, along with Adam Smith's metaphor of the invisible
31 hand, has long been used to convey the idea that a well-functioning society can
32 be forged out of individual self-interest.¹ This idea has become such a tenet of
33 modern thought that for many it is an unquestioned axiom and for decades it has
34 served as the foundation of formal economic theory.

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37 **Evolutionary Psychology and Economic Theory**
38 **Advances in Austrian Economics, Volume 7, 201–220**
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ISSN: 1529-2134/doi:10.1016/S1529-2134(04)07009-7

1 Since Mandeville wrote his fanciful tale, an authentic scientific theory has
2 arisen that explains how beehives and other adaptive animal societies evolve. This
3 theory has much to say about human societies, but it fundamentally challenges
4 the concept of individual self-interest as we know it. In this essay I will update
5 the fable of the bees based on modern evolutionary theory. The updated version
6 retains Mandeville's emphasis on *self-organization*, in which an adaptive society
7 can operate without any centralized intelligence. However, it rejects the concept
8 of *self-interest* as an adequate description of either the thoughts or actions that
9 enable individuals to self-organize into adaptive societies.

11 **WHAT IS MULTILEVEL SELECTION THEORY?**

13 *The Fundamental Problem of Social Life and its Potential Solution*

15
16 Darwin's theory of natural selection, which explains how individual organisms can
17 become exquisitely adapted to their environments, does not explain the evolution
18 of adaptive societies with equal ease. To understand the nature of the problem,
19 imagine a mutant individual who behaves in a way that increases the survival of
20 everyone in her society, including herself, to an equal degree. Such a "no-cost
21 public good" might not appear very feasible (and will soon be amended), but is
22 useful for illustrative purposes. By increasing the fitness of everyone, the mutant
23 trait will not increase in frequency within the society (other than by drift, which can
24 equally cause a decrease in frequency). This example illustrates the elementary fact
25 that natural selection is based on relative fitness. It's not enough for a mutant trait
26 to increase its own survival and reproduction; it must do *so more* than alternative
27 traits in the population. The relative nature of fitness makes the evolutionary forces
28 within a population insensitive to the welfare of the population as a whole.

29 If providing a public good requires a private cost, which seems reasonable,
30 then the prognosis for the evolution of adaptive societies becomes even worse.
31 The public benefits count for nothing, no matter how great, while the private cost,
32 no matter how small, causes the mutant type to constitute a smaller fraction of the
33 population. The final outcome is a population devoid of public goods providers,
34 whose members demonically strive to widen their slice of the pie while remaining
35 oblivious to the size of the pie. I have called this the fundamental problem of
36 social life (Wilson, 2002).

37 Darwin was aware of this problem and proposed a solution. Suppose that a
38 population consists of not one but many social groups. In this case, our mutant
39 no-cost public good provider does not increase her relative fitness within her
40 group, but she does increase the fitness of her group, relative to other groups

1 in the total population. The mutant trait can spread through the total population
2 on the strength of among-group selection, even if it is selectively neutral within
3 groups. If there is a cost of providing the public good, then the fate of the mutant
4 trait will depend upon the relative strength of the opposing forces of within- and
5 among-group selection.

6 Darwin's potential solution to the fundamental problem of social life is elegant
7 and perhaps even obvious in retrospect. After all, if natural selection is based on
8 relative fitness, it makes sense that group-level adaptation is based on the relative
9 fitness of groups. The modern version of Darwin's idea is called multilevel
10 selection theory (Sober & Wilson, 1998). Very simply, adaptation and natural
11 selection can potentially occur at any level of the biological hierarchy. Adaptation
12 at a given level requires a process of natural selection at that level. It is potentially
13 undermined by lower levels of selection and in turn potentially undermines
14 higher levels of selection. This theoretical framework has the capacity to explain
15 the behavior of individuals who demonically work to undermine their groups
16 (within-group selection), individuals who angelically work on behalf of their
17 groups (the bright side of among-group selection) and avenging angels who work
18 on behalf of their groups to destroy other groups (the dark side of among-group
19 selection). We might not like the dark sides of animal and human nature, but they
20 exist and require a theory to explain them. Even with this briefest of introductions,
21 the discerning reader can probably see how multilevel selection theory has the
22 potential to explain the good, the bad, the beautiful and the ugly.

23
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25 *The Rejection and Revival of Multilevel Selection Theory*

26

27 In the middle of the 20th century, the likelihood of natural selection above the
28 level of the individual was rejected with such force that the atmosphere of taboo
29 still hangs like a stale odor over current discussions. Nevertheless, this categorical
30 rejection proved to be mistaken, as I and others have documented elsewhere
31 (Michod, 1999; Sober & Wilson, 1998; Wilson, 1998, 1999). Today multilevel
32 selection theory is used to study an extraordinary array of topics, from the origin
33 of life to the nature of religion. I will touch upon a few of the applications to pave
34 the way for our examination of self interest.

35 One of the most important applications has been termed the major transitions
36 of life (Hammerstein, 2003; Maynard-Smith & Szathmary, 1999; Michod, 1999).
37 Until a few decades ago, evolution was thought to take place entirely by small
38 mutational change. Now a second evolutionary pathway has been identified, in
39 which social groups evolve to be so integrated that they become higher-level
40 organisms in their own right. The single organisms of today, such as you and I,

1 are the social groups of past ages. Each transition, from groups *of* organisms to
2 groups *as* organisms, requires a shift in the balance between levels of selection,
3 restricting the within-group processes that undermine the integrity of the group,
4 making team work the only game in town. For example, imagine a primordial
5 cell in which the genes are independent agents. Some contribute to the economy
6 of the cell, producing public goods that can be used by all. Other genes selfishly
7 replicate, increasing their representation within the cell without contributing to
8 the common good. The evolution of chromosomes neatly solved this problem, by
9 binding the genes into a single structure that replicates as a unit. In the absence of
10 within-cell selection, natural selection becomes concentrated at the between-cell
11 level. This kind of transition has been proposed to explain the origin of life as
12 a society of cooperating molecular reactions, the origin of nucleated cells as a
13 society of bacterial cells, and the origin of multicellular organisms as a society of
14 single cells.

15 The social insects, including the bees in their hives that inspired Mandeville,
16 are among the newest major transitions of life (Camazine et al., 2001; Seeley,
17 1995; Seeley & Buhrman, 1999). The industrious honeybees can work to increase
18 the fitness of the colony, relative to other colonies, or to increase their own fitness,
19 relative to other members of the same colony. The reason that social insect colonies
20 can justly be called superorganisms is because among-colony selection dominates
21 within-colony selection. Higher-level selection is strong in part because social
22 insect colonies are initiated by a small number of individuals (minimally one
23 queen fertilized by a single male), reducing genetic variation within groups and
24 increasing it among groups. The theory of kin selection is based on this genetic
25 relatedness and was originally regarded as an alternative to group selection.
26 However, kin selection is now interpreted as a special case of group selection in
27 which high relatedness within groups favors altruism by increasing genetic vari-
28 ation among groups (Hamilton, 1975). Moreover, many social insect colonies are
29 initiated by more than one queen who mate with more than one male. Evolutionary
30 biologists are increasingly turning to social control mechanisms analogous to the
31 chromosome, rather than genetic relatedness, to explain why social insect colonies
32 hum along so well as adaptive units. For example, it would genetically “pay” a
33 honeybee worker to lay her own eggs rather than selflessly raising the offspring
34 of the queen – were it not for the fact that the eggs would be eaten and the deviant
35 worker attacked by other workers. These “policing” behaviors, as they are called,
36 evolved to suppress within-group selection, making between-group selection the
37 only game in town, just like the evolution of the chromosome. Actually, it is an
38 exaggeration to say that between-group selection becomes the only game in town.
39 It is important to stress that none of these policing mechanisms are completely
40 successful. There are rogue genes that avoid the fellowship of chromosomes

1 and rogue bees that manage to dodge the police. Within-group selection happens
2 in these otherwise highly adaptive nonhuman societies, no less than in human
3 social groups.

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Multilevel Selection and Human Evolution

8 Multilevel selection theory and its many applications in the biological world
9 provide a panoramic background for the study of human evolution. To the best of
10 our knowledge, our ancestors lived in nomadic groups of a few dozen to at most
11 a few hundred individuals. These groups merged and divided into a wide variety
12 of groupings for specific activities. Just as we participate in family groups, sports
13 groups, learning groups, fighting groups, decision making groups, and so on, each
14 organized around a specific purpose, our ancestors participated in family groups,
15 gathering groups, hunting groups, raiding groups, and so on. Almost everything
16 was done in a social context; to be alone was to be in grave danger. In every social
17 context, opportunities existed to increase the fitness of oneself relative to others in
18 the same group, or to increase the fitness of one's group relative to other groups.
19 We evolved the behavioral propensities to capitalize on both options. We also
20 evolved the propensity to limit the self-serving behaviors of our social partners,
21 thereby concentrating natural selection at the between-group level. In short, we
22 have evolved the equivalent of chromosomes in cells and policing in honeybees,
23 thereby qualifying at least crudely as the newest major transition of life (Boehm,
24 1999; Sober & Wilson, 1998).

25 Modern hunter-gatherer societies and indeed most small human groups exhibit
26 an organization that anthropologist and primatologist Chris Boehm (1993, 1999)
27 has called reverse dominance. Instead of dominant individuals benefiting at the
28 expense of subordinates within their groups, the subordinates are capable of
29 collectively ganging up on would-be dominants. Perhaps this balance of power
30 was achieved through the use of weapons that made everyone lethal or cognitive
31 skills that improved the ability to form alliances. In any case, it resulted in a
32 form of guarded egalitarianism and a quantum jump in the capacity for collective
33 action. Under the constant gaze of their fellows, eternally vigilant against being
34 bossed around, our ancestors were largely constrained to behave in ways that
35 were agreed upon by consensus. The opportunities for widening one's own slice
36 of the pie within the group were not entirely eliminated, but they were severely
37 curtailed. The features that set us apart from all other species, including our
38 capacities for culture, language, and symbolic thought (all communal activities)
39 are increasingly being explained in terms of this shift from primarily within-group
40 to primarily among-group selection.

1 It might seem that this scenario accords perfectly with the concept of self-
2 interest, since social control makes it in everyone's interest to cooperate. This
3 will soon become the main focus of our attention, but for the moment we need to
4 appreciate that the mechanisms of social control evolve primarily by among-group
5 selection. If I reward you for supplying a public good or punish you for failing
6 to do so, I have provided a second order public good at my own private expense
7 (e.g. Heckathorn, 1990, 1993). Social control systems that cause groups to
8 function adaptively evolve because better controlled groups outcompete less well
9 controlled groups. A good social control system requires time, energy, and risk
10 on the part of individuals and ultimately requires the provision of public goods
11 at private expense, as surely as voluntary acts of altruism (Fehr & Fischbacher,
12 2002; Fehr & Gächter, 2002; Sober & Wilson, 1998).

13 Why should these speculations about the distant past concern the modern social
14 theorist? There is a widespread tendency to regard evolution as irrelevant because
15 our behaviors are guided by culture and learning instead of instinct. This view is as
16 mistaken and has the same stale odor of taboo as the rejection of group selection.
17 Learning and the capacity for culture are genetically evolved adaptations that
18 enable us to adapt to our environments faster than genetic evolution alone. They
19 are evolutionary processes in their own right, and like the mammalian immune
20 system, they are elaborately constructed to reach biologically adaptive outcomes.
21 Cultural evolution is as multilevel as genetic evolution (Boyd & Richerson,
22 1985; Richerson & Boyd, *in press*). A culturally acquired trait can spread on the
23 strength of within- or between-group selection, just like a genetically acquired
24 trait. Indeed, culture is largely responsible for the human major transition,
25 since acquired traits are much more likely to become uniform within groups
26 and vary among groups than genetic traits. Human history and current events
27 can be regarded as an ongoing process of cultural multilevel selection, whose
28 dynamics are influenced by psychological traits that evolved by genetic multilevel
29 selection in the distant past (Wilson, 2002). Close attention to evolution as
30 a multilevel process is required to understand these complex but ultimately
31 comprehensible subjects.

32 At the formal theoretical level, multilevel selection theory has two virtues.
33 First, it provides a complete accounting system for evolutionary change. To build
34 a multilevel selection model, one must specify a global population that consists
35 of a number of local groups. The dynamics within groups, the manner in which
36 groups arise and disappear, and other parameters that define the structure of the
37 global population must all be specified. Only then can global evolutionary change
38 be monitored as a combination of within- and among-group processes. As we
39 shall see, all models of social evolution must assume a multi-group population
40 structure but in many cases the assumptions are not made explicit and the models
do not provide a complete accounting system for evolutionary change.

1 The second virtue is that the distinction between levels of selection captures
 2 the essence of what is required for groups to evolve into adaptive units. If we
 3 merely want to know if a given trait evolves, it is sufficient to calculate its change
 4 in frequency in the global population, without caring whether its advantage
 5 resides within or among groups. If we want to ask the more focused question
 6 of when groups evolve into adaptive units, then it becomes critical to partition
 7 global evolutionary change into within- and among-group components. Multilevel
 8 selection theory carves the evolutionary process at its natural joints for the
 9 particular question that Mandeville was addressing with his fable of the bees.

10 It is important to stress that this multilevel framework needs to be employed
 11 for all traits associated with human sociality – not just conventional altruism
 12 but also social control, cultural processes involving imitation and learning, and
 13 traits conventionally regarded as self-interested in a benign sense. In all cases
 14 the question to ask is “Does trait *x* replace alternative traits by virtue of a relative
 15 fitness advantage *within* groups or *between* groups?” When this nested series
 16 of fitness comparisons is carefully employed, the set of group-level adaptations
 17 includes but extends far beyond traits that are conventionally regarded as altruistic.

20 WHAT IS INDIVIDUAL SELF-INTEREST?

21
 22 Multilevel selection theory explains adaptive groupings as a product of *group-*
 23 *level selection*. Mandeville and the tradition that he represents explain adaptive
 24 groupings as a product of *individual self-interest*. On the surface, it would be
 25 difficult to imagine two positions more opposed to each other.

26 To proceed further we must understand what is meant by the concept of
 27 individual self-interest. One possibility is that it will provide an *alternative theory*
 28 that explains adaptive groupings better than multilevel selection theory. Another
 29 possibility is that it provides an *alternative perspective*, that explains adaptive
 30 groupings only when multilevel selection theory arrives at the same conclusion.
 31 A third possibility is that it simply fails to provide a coherent account of adaptive
 32 groupings.

33 Unfortunately, there is no single “it” when it comes to the concept of individual
 34 self-interest, but rather a number of concepts that are rarely distinguished and often
 35 incompatible with each other. At least three layers of diversity can be identified.

- 36
 37 (1) The evolutionary concept of self-interest is based on survival and reproduction,
 38 but it includes a number of different formulations, as I will show.
 39 (2) The economic concept of self-interest is based on maximizing a utility that
 40 is often unspecified and therefore broader than the evolutionary concept of
 self-interest, with many different specific formulations.

1 (3) Self-interest can be defined in terms of behavioral actions or psychological
2 motives. In evolutionary biology this distinction is nicely captured by the more
3 general distinction between ultimate and proximate causation. All adaptations
4 must be explained in terms of their effects on survival and reproduction
5 (behavioral actions) but also in terms of the proximate mechanisms that cause
6 organisms to act as they do (psychological motives). These explanations are
7 complementary and one can never substitute for the other. Economic models
8 often ignore this complementarity by including psychological and material
9 costs and benefits in a single utility function.

10 In this essay I will concentrate largely on evolutionary concepts of self-interest
11 (1) and the proximate/ultimate distinction (3). However, I doubt that the expanded
12 range of utilities considered by economic models will alter my basic conclusions.
13 Let us begin by considering the diversity of concepts of self-interest that exist
14 within evolutionary biology.

15 16 17 *Self-Interest as Maximizing Relative Fitness Within Groups* 18

19 Within the framework of multilevel selection theory, it is easiest to associate
20 self-interest and group-interest with within- and among-group selection respec-
21 tively. Thus, purely self-interested individuals are a product of pure within-group
22 selection and are driven exclusively to maximize their relative fitness within
23 groups. Purely group-interested individuals are a product of pure among-group
24 selection and are driven exclusively to maximize the fitness of their group, relative
25 to other groups in the total population. It is obvious that by these definitions, the
26 claim that adaptive groups can be forged out of self-interest is as wrong as it can
27 possibly be. The essential insight of multilevel selection theory is that natural
28 selection within groups is insensitive to the welfare of the group, as we have seen.
29 If a disposition to behave that evolves entirely by within-group selection benefits
30 the whole group, it does so only as a coincidental byproduct. To claim that relative
31 fitness maximization within groups miraculously results in adaptive groups is to
32 ignore the reasoning that led to the rejection of group selection in the 1960s and
33 all the subsequent developments that led to its revival.

34 35 36 *Self-Interest as Maximizing Absolute Individual Fitness* 37

38 Despite the importance of relative fitness comparisons in multilevel selection
39 theory, the everyday concept of self-interest is often framed in absolute terms.
40 Purely self-interested individuals are driven to maximize their welfare without

1 regard to others, not in comparison to others. If I help you in the course of helping
2 myself, that is no better or worse than if I hurt you, since my only goal is my own
3 welfare, construed atomistically.

4 At the formal theoretical level, most economic models and many evolutionary
5 models of self-interest are similarly based on the maximization of an absolute
6 quantity. In economic models the quantity is a utility function whose details are
7 often left unspecified. In evolutionary models the quantity is fitness, defined in
8 terms of survival and reproduction. In both cases, the models axiomatically assume
9 that the absolute value of the quantity will be maximized. Economists take it as
10 a given that individuals are utility maximizers. Similarly, when an evolutionary
11 biologist predicts that an animal will cooperate rather than defect because its
12 fitness as a cooperator is higher than its fitness as a defector, the evolutionary
13 biologist is assuming that the animal has evolved to maximize its absolute fitness
14 (Wilson, 2004).

15 What justifies this assumption? All evolutionary biologists acknowledge that
16 natural selection is based on relative fitness, so the absolute fitness criterion must
17 be justified in terms of relative fitness. This is the case for nonsocial traits that
18 influence only the fitness of the actor. In a population with two types, A and S, if A's
19 absolute fitness is higher than S then its relative fitness is higher as well. However,
20 the situation becomes more complicated for traits that influence the fitness of others
21 in addition to the actor, as we have already seen. If the population consists of a
22 single group and A-types are public good providers that increase everyone's fitness
23 (including their own) by x units at a private cost of y units, then their relative fitness
24 is lower and they will decrease in frequency despite having increased their absolute
25 fitness whenever $x - y > 0$. In this case the absolute fitness criterion cannot be
26 justified in terms of relative fitness and fails to correctly predict what evolves.

27 Continuing this example, suppose that our A and S types live in an infinite
28 population randomly subdivided into groups of size N within which the public
29 goods are shared. A-types are less fit than S-types within every group, but groups
30 with more A-types contribute more to the total gene pool than groups with fewer
31 A-types. It turns out that for these particular assumptions, the trait evolves by
32 among-group selection, despite being selectively disadvantageous within groups,
33 whenever $x - y > 0$; that is, whenever A-types increase their own absolute
34 fitness. Another way to state the same result is by noting that in randomly formed
35 groups, an A-type's effect on itself ($x - y$) causes evolutionary change but its
36 effect on other members of its group does not because they are just a random
37 draw from an infinite population (Grafen, 1984; Nunney, 1985).

38 To summarize, for traits that influence the fitness of others in addition to the
39 actor, the absolute fitness criterion can be justified in terms of relative fitness, but
40 only given certain assumptions about the population structure. If there is only one

1 group or if variation in the frequency of A among groups is either above or below
2 random, then self-sacrificing or spiteful traits that violate the absolute fitness
3 criterion can evolve. In addition, very plausible social interactions can cause the
4 absolute fitness criterion to fail even in randomly formed groups. Since this point
5 is not widely appreciated, I will illustrate it with two elaborations of our example
6 involving public good providing A-types and freeloading S-types (see Wilson,
7 1998, 2004; Wilson & Kniffin, 1999 for extended treatments).

8 In the first elaboration, instead of just two types consider a range of strategies
9 of the form “act as an A-type if there are fewer than x other individuals acting
10 as an A-type in your group,” in which x varies from 0 to N , where N is the size
11 of the group. This range of strategies includes the original unconditional S-type
12 ($x = 0$) and unconditional A-type ($x = N$), but the inclusion of the intermediate
13 types alters the outcome of the model by causing behavioral variation among
14 groups to be less than random, even in randomly formed groups. This happens
15 because the intermediate strategies tend to compensate for each other, with those
16 less sensitive to providing the public good “turning off” in the presence of those
17 more sensitive. A group will be entirely altruistic only when it consists entirely of
18 the $x = N$ type, because every other type reverts to selfishness in the presence of a
19 sufficient number of altruists. Similarly, a group will be entirely selfish only when
20 it consists entirely of the $x = 0$ type, because every other type reverts to altruism
21 in the presence of a sufficient number of selfish individuals. The below-random
22 *behavioral* variation among groups caused by these social interactions has an
23 effect on the evolution of public good provision similar to below-random *genetic*
24 variation in the original model.

25 In the second elaboration, suppose that A and S are socially transmitted behav-
26 iors rather than genetically innate. However, the process of social transmission
27 is governed by innate rules that evolve by genetic evolution. Groups are formed
28 at random by individuals bearing their innate transition rules and an acquired
29 behavior (A or S) from their previous interactions. The behavioral composition
30 of the groups then changes according to the transmission rules. Under plausible
31 conditions, transmission rules can evolve that create above-random behavioral
32 variation, even in randomly formed groups. All of us are familiar with the internal
33 and external pressures to conform, promoting uniformity within groups and
34 differences among groups. The above-random *behavioral* variation among groups
35 caused by these social interactions has an effect comparable to above random
36 *genetic* variation in the original model.

37 How do these elaborations escape the argument that effects on others in
38 randomly formed groups have no effect on global evolutionary change? This
39 argument assumes that no one else in the group will respond to the actions of the
40 focal individual. If others either withdraw or contribute their own social benefits in

1 reaction to the focal individual's action, then the calculation of costs and benefits
2 that ignores the response becomes invalid. For example, imagine an individual who
3 decides to provide a public good because his share of it exceeds his private cost
4 ($x - y > 0$). That individual will be disappointed if another member of his group
5 stops contributing to the public good based on his decision, leaving him stuck with
6 the cost ($-y$). Similarly, an individual who decides not to provide a public good
7 because his share does not exceed his private cost ($x - y < 0$) has made the wrong
8 choice if others would have provided public goods on the basis of his decision.

9 In short, the absolute fitness criterion can be justified in terms of relative
10 fitness only for a narrow range of parameter values. Departures from randomness
11 at the behavioral level can invalidate the absolute fitness criterion, as surely
12 as departures from randomness at the genetic level. This fact is not widely
13 appreciated because the core evolutionary models of social behavior (such as kin
14 selection) assume that behaviors are coded directly by genes, thereby ignoring the
15 many plausible mechanisms that can generate nonrandom behavioral variation in
16 randomly formed groups.

17 Let us now take stock of the absolute fitness criterion. Models that employ the
18 criterion must specify the same basic parameters as multilevel selection models –
19 a global population that consists of a number of local groups, the dynamics within
20 groups, the manner in which the groups arise and disappear, and so on. Nothing
21 new has been added – these are properties of the social environment, not any
22 particular theoretical framework. The absolute fitness criterion is a claim about
23 what evolves in a particular social environment. As we have seen, the claim is not
24 general but holds only for a narrow range of parameter values. Earlier I stated that
25 multilevel selection theory has the virtue of being a complete accounting system
26 for evolutionary change. The absolute fitness criterion does not possess this virtue.

27 Even when the absolute fitness criterion can be justified in terms of relative
28 fitness, it only accounts for what evolves in the total population. More is required
29 to address the specific question of when groups evolve into adaptive units. Ac-
30 cording to multilevel selection theory, this happens precisely when among-group
31 selection outweighs within-group selection. Behaviors that satisfy the absolute
32 fitness criterion can evolve by either within- or among-group selection – in the
33 later case, when the individual's share in the public good outweighs the private
34 cost. When we use the absolute fitness criterion to ask the central question “can
35 adaptive groups be formed out of self-interested individuals?”, the answer is
36 “yes,” but only under the conditions already specified by multilevel selection
37 theory; i.e. when among-group selection outweighs within-group selection. The
38 concept of self-interest per se adds nothing.

39 This point can be illustrated with an example from the social insects – the
40 real life equivalent of Mandeville's fable. In the desert fungus-growing ant

1 *Acromyrmex versicolor*, colonies are initiated by groups of queens rather than
2 by single individuals. The queens must do the work of the colony until the first
3 generation of workers is born. One queen becomes a specialized above-ground
4 forager, gathering vegetation for the fungus garden, while the others remain below
5 ground to excavate the tunnels and cultivate the garden. Foraging above ground
6 is more dangerous than staying below ground so the forager substantially reduces
7 her fitness compared to the other queens in her colony (Rissing et al., 1989;
8 Wilson, 1990). How can we explain this apparent example of altruistic behavior?
9 The first impulse of biologists was to assume that the queens are genetically
10 related, but DNA evidence revealed that the groups are randomly formed. The next
11 impulse was to assume that the forager was forced to assume her role on the basis
12 of aggressive interactions, but behavioral observations revealed no evidence for
13 fighting and the forager is not smaller than the other queens. The correct answer
14 appears to involve a very strong form of among-group selection. Many colonies are
15 initiated at the same time and the first to raise a generation of workers succeeds
16 at becoming established in competition with the other colonies. If a specialized
17 above-ground forager provides a sufficient competitive edge in among-group
18 competition, the behavior can evolve despite its selective disadvantage within
19 groups – even when the groups are randomly formed. Knowing all of this, we
20 can imagine the specialized forager reasoning about her options as if she were a
21 person who cares only about her absolute fitness: “If I don’t forage, I will be safer
22 but my colony will lose in competition with other colonies. If I do forage, I might
23 die but if I live my colony will prevail against other colonies and I will share their
24 success. Therefore I will forage based only upon my self-interest. The fact that I
25 have reduced my fitness compared to the other queens in my colony is irrelevant,
26 because they are just a random draw from the total population.” This reasoning
27 correctly predicts that above-ground foraging will evolve, but only because
28 strong within-group selection is counterbalanced by even stronger among-group
29 selection. Self-interest does not provide an explanation of the behavior that stands
30 as an alternative to group selection. Instead, group selection is merely folded
31 into the definition of self-interest. To conclude, the absolute fitness criterion adds
32 nothing to the essential insight of multilevel selection theory, which is that adaptive
33 groupings evolve by among-group selection.

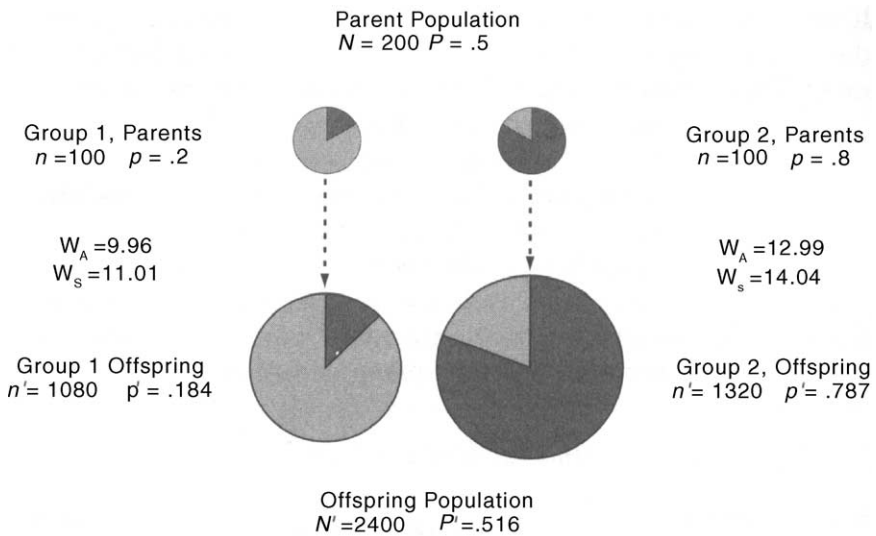
34
35
36 *Inclusive Fitness and Other Extended Definitions of Self-Interest*

37
38 When groups are non-randomly formed, effects on others – now a biased sample
39 of the total population – produce evolutionary change in addition to effects
40 on oneself. A common way to model these effects is with a self-term and an

1 other-term appropriately weighted by a coefficient. In kin selection theory the
 2 coefficient is associated with the probability of sharing genes identical by descent,
 3 but more generally it can be interpreted as a covariance between the individual's
 4 genotype and the genetic composition of its group (positive for above-random
 5 and negative for below-random variation).

6 It might seem that these models straightforwardly show how self-interest is not
 7 sufficient to explain the outcome of evolution whenever the covariance term is
 8 nonzero. However, a shift in perspective enables both the self and other terms
 9 to be interpreted as components of an expanded definition of self-interest. In kin
 10 selection theory, individuals are said to maximize their own inclusive fitness,
 11 which is often explained as an interest in their own genes, regardless of the bodies
 12 in which they exist. In selfish gene theory, the self-interested agent is shifted from
 13 individuals maximizing their inclusive fitness to the genes themselves.

14 **Figure 1** shows how any trait that evolves in a multi-group population can be
 15 interpreted as a form of self-interest, no matter how self-sacrificial (from *Sober &*
 16 *Wilson, 1998*). The total population consists of two types, A and S, subdivided into
 17 two groups of size $n = 100$ (smaller circles). Both types have a baseline fitness



37 *Fig. 1.* Evolution in a Two-Group Population with an Altruistic A Type (Dark Shading)
 38 and a Non-Altruistic S Type (Light Shading). *Note:* Altruism is selectively disadvantageous
 39 within each group but favored sufficiently at the group level that the global frequency of a
 40 increases from 0.5 to 0.516.

1 of 10 and A-types increase the fitness of a single recipient in their group by five
2 units at a cost to their own fitness of one unit. They decrease their own absolute
3 fitness, which means that this behavior would not evolve in randomly formed
4 groups. However, the groups in Fig. 1 are highly segregated, with A at a frequency
5 of $p = 0.2$ in group 1 and $p = 0.8$ in group 2. A-types have a lower fitness than
6 S-types and decline in frequency within each group (within-group selection).
7 However, the group with more A-types grows larger and contributes more to the
8 total gene pool than the group with fewer A-types (between-group selection). The
9 balance between levels of selection is such that A-types increase in frequency in
10 the global population, despite decreasing in frequency within each group. Extreme
11 variation among groups is required to produce this outcome. For real-world
12 examples we must specify how the variation is created and maintained, especially
13 at high and low frequencies of the altruist in the global population. Interesting
14 forms of frequency-dependence can occur resulting in stable polymorphisms of
15 the two types, as discussed by Sober and Wilson (1998, Chap. 1) for a parasite
16 called the brain worm. For my present purpose, the important point is to have a
17 clear numerical example of a trait that is selectively disadvantageous within groups
18 but nevertheless increases in frequency in the global population by virtue of a
19 selective advantage between groups.

20 Knowing all of this, it is possible to imagine an individual deciding to become
21 an A-type based only on its self-interest: “As an A-type, it’s true that I give up a
22 unit of fitness but I also stand a higher chance of being in successful group two.
23 As an S-type, it’s true that I save a unit of fitness but I also stand a higher chance
24 of being in unsuccessful group one. The benefits of group membership outweigh
25 the cost of the behavior; therefore I will become an A-type without caring about
26 anyone else’s fitness.”

27 This egoistic reasoning process arrives at the correct answer about what evolves
28 because it includes the multi-group population structure in its calculation. It is
29 important to stress that in most real-life situations, an individual who decides to
30 become an A-type is not magically transported into other groups with a probability
31 governed by its newly adopted behavior. It merely loses a unit of fitness compared
32 to behaving as a S-type. The perspective of an omniscient egoist, standing on
33 Mount Olympus and surveying the entire structure of a multi-group population
34 before making its decision, is a heuristic device for the modeler, not a hypothesis
35 that can be taken seriously for humans, much less nonhuman species (Sober, 1998).

36 In its Olympian form, the concept of self-interest can account for anything
37 that evolves by natural selection, a virtue shared by multilevel selection theory.
38 However, it must never be forgotten that we are trying to answer a specific
39 question – when do groups evolve into adaptive units? Multilevel selection
40 theory’s other virtue is to address this question by distinguishing levels of

1 selection. The Olympian form of self-interest does not share this virtue. The
2 statement “everything that evolves is a form of self-interest” is no help at all.
3 Furthermore, efforts to address the specific question from the Olympian egoistic
4 perspective do not turn up any new principles but merely recreate the distinctions
5 that already exist within multilevel selection theory.

6 A good example of this futile exercise is selfish-gene theory, which averages
7 the fitness of genes across all contexts and labels whatever evolves as “selfish”
8 because it replaces that which did not evolve (Dawkins, 1976). By itself, the
9 concept of selfish genes is silent on the question of whether individuals or groups
10 qualify as adaptive units. To address this question, a separate concept of “vehicles”
11 must be invoked, which tells us whether genes evolve by coordinating with other
12 genes in the same organism (in which case the individual becomes the vehicle
13 of selection) or the same group (in which case the group becomes the vehicle
14 of selection). In this fashion, selfish gene theory must become as hierarchical as
15 multilevel selection theory to address the issue at the center of Mandeville’s fable
16 (Sober & Wilson, 1998; Wilson & Sober, 1994).

17 In retrospect, I think that the concept of self-interest in both evolution and
18 economics owes its popularity to at least two factors. First, natural selection
19 and rational choice can both often be represented as an optimization process in
20 which a single variable is maximized, even when it is a very complex function
21 of other variables. Second, self-interest is a highly simplified and intuitive case
22 of optimization, in which an individual juggles costs and benefits to maximize a
23 single utility. Thus, any optimization argument can be made intuitive by employing
24 the metaphor of self-interest. Unfortunately, the intuitive appeal of self-interest is
25 obtained at a cost. The details of what constitutes self-interest must change with the
26 particular optimization model, which means that there can be no single concept of
27 self-interest. In addition, optimization in general is poorly suited for addressing the
28 specific question of when groups evolve into adaptive units. Among-group selection
29 by itself maximizes the relative fitness of groups and within-group selection
30 by itself maximizes the relative fitness of individuals within groups, but the entire
31 process of evolution in multi-group populations is a messy combination of these
32 opposing forces, along with other forces that prevent adaptations from evolving in
33 any sense. Showing how groups evolve into adaptive units requires a consideration
34 of opposing forces, not a process in which a single quantity is being maximized.

35 36 37 *Psychological Concepts of Self-Interest*

38
39 All of the preceding concepts of self-interest are based on how individuals act,
40 regardless of how they think or feel. Another set of concepts is based on how

Table 1. Psychological and Evolutionary Self-Interest are Defined on the Basis of Different Criteria, Giving Rise to Four Combinations.

		Evolutionary	
		Selfishness	Altruism
Psychological	Selfishness		
	Altruism		

individuals think and feel, regardless of how they act. As I mentioned previously, one way to relate these two sets of concepts to each other from an evolutionary perspective is with the distinction between proximate and ultimate causation. Adaptive behaviors exist because they cause organisms to survive and reproduce (ultimate causation) but also because of a set of psychological mechanisms that cause the organisms to exhibit the behavior (proximate causation). The question of whether the proximate psychological mechanism counts as self-interested is potentially independent of whether the behavior counts as self-interested in terms of its effects on fitness, which means that all four cells in [Table 1](#) can potentially be occupied (from [Sober & Wilson, 1998](#), p. 204). For example, one individual might be motivated to help others (evolutionarily altruistic) because she values the welfare of others as an end in itself (psychologically altruistic). Such an individual would occupy the lower right-hand cell of [Table 1](#). Another individual might be motivated to help others (evolutionarily altruistic) but only as a means to making herself feel good (psychologically selfish). Such an individual would occupy the upper right-hand cell of [Table 1](#).

Psychological egoism is the claim that all psychological mechanisms that drive behavior count as self-interested, in which case the bottom row in [Table 1](#) would be empty. As with the evolutionary concept of self-interest, we need to ask two questions: Is the claim of psychological egoism true, and does it shed any light on our specific question of when groups evolve into adaptive units?

The first question is evaluated in detail in part II of [Sober and Wilson \(1998\)](#). To make a long story short, the claim cannot be refuted logically but is unlikely to be true based on evolutionary principles. Any behavior, no matter how other-oriented, can theoretically be caused by egoistic proximate mechanisms, but these mechanisms are often like inefficient and error-prone Rube Goldberg devices compared to simpler and more robust non-egoistic mechanisms. After all, if behaviors have been selected to be other-oriented, what simpler way to motivate them than by other-oriented proximate mechanisms? The empirical evidence for exclusive psychological egoism (bottom row of [Table 1](#) empty) is

1 nonexistent. On the contrary, the most careful research points to a mixture of self-
2 and other-oriented mechanisms and the case for exclusive egoism survives only
3 by postulating ever more remote and difficult to test egoistic hypotheses once the
4 simpler ones have been eliminated (e.g. Batson, 1991).

5 Even more important, the answer to the second question is “no,” regardless
6 of the answer to the first question. Just like the extended evolutionary concepts
7 of self-interest, psychological concepts suffer from being too ambitious. In their
8 drive to explain *everything* as a form of self-interest, they lose their ability to ask
9 more focused questions. Let us grant for the sake of argument that the bottom
10 row of Table 1 is empty. Insofar as psychological egoism is sufficiently flexible
11 to motivate both self- and other-oriented behaviors (both columns of Table 1), it
12 remains as silent as selfish gene theory on the factors that cause groups to evolve
13 into adaptive units (the first column vs. the second column).

14 I will not dwell further on psychological concepts of self-interest, in part
15 because most proponents of self-interest in evolutionary biology and economics
16 do not dwell on them either. Even though self-interest is sometimes defended as
17 the way that people actually think, this position is usually abandoned in favor of
18 the much looser position that people act “as if” they are self-interested, regardless
19 of how they actually think, returning us to the realm of behavior that we have
20 already examined. The impulse to think of genes and organisms that don’t think
21 at all (such as bacteria and plants) as self-interested makes it clear that the
22 concept of self-interest is serving primarily as a heuristic device for the human
23 modeler, not a claim about the mechanisms that cause behavior in the proximate
24 sense.

25 26 27 **A NEW THEORETICAL FRAMEWORK FOR** 28 **THE STUDY OF ADAPTIVE HUMAN SOCIETY** 29

30 I conclude that evolutionary concepts of self-interest do not provide a framework
31 for explaining how groups evolve into adaptive units. The version based on
32 relative fitness within groups shows that self-interest is the problem, not the
33 solution. The more extended versions explain adaptive groupings only insofar
34 as they overlap with the outcome of among-group selection. The most grandiose
35 versions of self-interest become synonymous with “anything that evolves by
36 natural selection” but this is a weakness rather than a strength when it comes to
37 addressing the specific question at the heart of Mandeville’s fable.

38 On the other hand, multilevel selection theory is sufficiently general as an
39 accounting method for evolutionary change, and sufficiently focused on the
40 question of how groups evolve into adaptive units, to provide a theoretical

1 framework for the study of human society. Group selection became such a heresy
2 in the middle of the 20th century that few people know what needs to be retained
3 and what needs to be rejected in the light of subsequent developments. What
4 needs to be retained is the fundamental insight that group-level adaptation requires
5 group-level selection. What needs to be rejected is the notion that among-group
6 selection is always weak compared to within-group selection. Once we appreciate
7 that natural selection is truly a multilevel process, especially in human genetic
8 and cultural evolution, then we can use multilevel selection theory to identify the
9 factors that cause human groups to function well or poorly as adaptive units.

10 It is beyond the scope of this essay to outline how evolutionary theory in general
11 and multilevel selection theory in particular provide a new theoretical foundation
12 for the study of human society. Fortunately, it is also unnecessary, because a
13 growing number of economists, political theorists, anthropologists, psychologists,
14 and evolutionary biologists are already at work building the foundation (e.g.
15 Boehm, 1999; Bowles & Gintis, 1998; Fehr & Fischbacher, 2002; Henrich, 2004;
16 Hodgson, 1993, 2001; Ofek, 2001; Rubin, 2002; Sober & Wilson, 1998; Wilson,
17 2002). An excellent example is provided by the recent edited volume *Genetic
18 and Cultural Evolution of Cooperation* (Hammerstein, 2003), which employs
19 the same multilevel selection framework to study the evolution of human society
20 and the evolution of single organisms, with economists playing a key role in
21 the integration.

22 This essay contributes to the effort by showing that the concept of self-interest
23 does not provide an alternative. My parting generality is that *adaptive human
24 groups must be explained in terms of among-group processes* – in the ancient past,
25 resulting in innate psychological mechanisms that evolved by genetic multilevel
26 selection, and the more recent past, resulting in products of cultural multilevel
27 selection. Switching from individual self-interest to among-group processes as
28 our explanatory framework is a paradigmatic change, even before we consider the
29 details. The new fable of the bees leads in a different direction than Mandeville
30 ever imagined.

NOTE

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35 1. An historically astute reviewer pointed out that Smith did not agree with Mandeville
36 in his *Theory of Moral Sentiments* (III. 1.3). However, Smith's theory of moral sentiments
37 was itself neglected in the development of the modern concept of self-interest. Many of the
38 mechanisms discussed in Smith's book could have emerged from group-level adaptations
39 in terms of multilevel selection theory. They are self-organizing but not self-interested in
40 the sense of evolving by within-group selection.

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19 **Uncited reference**

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21 entry in the reference list must be cited in the text . . . The author must make
22 certain that each source referenced appears in both places and that the text citation
23 and reference list entry are identical in spelling and year.

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25 [Fehr et al. \(2002\)](#).

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